

EUROTECH: BOARD OF DIRECTORS APPROVES THE RESULTS OF THE CONSOLIDATED INTERIM MANAGEMENT REPORT AS AT 31 MARCH 2026

REVENUES UP 29.3% TO EURO 10.7 MILLION AND SIGNIFICANT IMPROVEMENT IN OPERATING PERFORMANCE

Main consolidated economic and financial results as at 31 March 2026:

- **Revenues:** Euro 10.7 million (up 29.3% compared to Euro 8.3 million as at 31 March 2025);
- **First margin:** Euro 5.3 million and 49.2% of revenues (Euro 4.1 million and 49.6% of revenues as at 31 March 2025);
- **EBITDA:** Euro -1.8 million (+52.8%, an improvement compared to Euro -3.7 million as at 31 March 2025);
- **Adjusted EBITDA:** Euro -1.6 million (+55.2% compared to Euro -3.6 million as at 31 March 2025);
- **EBIT:** Euro -2.8 million (+42.2%, an improvement compared to Euro -4.8 million as at 31 March 2025);
- **Group net result:** Euro -2.6 million (Euro -5.0 million as at 31 March 2025);
- **Net financial position:** Euro 10.0 million (Euro 16.8 million as at 31 December 2025).

Amaro (Udine), Italy, May 14, 2026 – The Board of Directors of **Eurotech S.p.A.**, a multinational company that designs, develops and supplies Edge Computing and Internet of Things (IoT) solutions, integrating software, hardware, cybersecurity and services, and whose shares are listed on Euronext STAR Milan, today reviewed and approved **the results for the first three months of 2026**.

Massimo Milan, CEO of Eurotech, said: “The first quarter of 2026 confirms the operating and financial progress initiated during 2025.

Revenue growth, the improvement in operating profitability and the reduction in net financial debt reflect the ongoing transformation and efficiency improvement process.

Although the market environment remains complex and volatile, Eurotech continues to execute the Industrial Plan (Eurotech neXt) with discipline, strengthening its operating competitiveness and consolidating its financial structure, with the aim of achieving sustainable growth.”

Economic performance for the period

Consolidated revenue for the first quarter of 2026 amounted to Euro 10.7 million, compared with Euro 8.3 million in the first three months of 2025 (+29.3%). The change is mainly attributable to the order intake dynamic recorded in the second half of 2025, which continued positively during the first quarter of 2026. At constant exchange rates, revenue growth would have stood at 36.8%.



With reference to the breakdown of **revenues by geographical area** based on the customer's location, the first quarter of 2026 reported:

- **European Union:** Euro 5.5 million (51.4% of the total), up 36.6% compared to Euro 4.0 million in the first quarter of 2025;
- **United States:** Euro 1.7 million (16.2% of the total), more than tripled compared to approximately Euro 541 thousand in the first three months of 2025;
- **Japan:** Euro 3.4 million (31.7% of the total), +12.4% compared to Euro 3.0 million in the same period of 2025;
- **Other areas:** approximately Euro 76 thousand (0.7% of the total), -89.0% compared to approximately Euro 693 thousand in the first quarter of 2025.

The **first margin** stood at 49.2%, compared with 49.6% recorded in the first quarter of 2025. The substantial resilience of the first margin reflects **the operating improvement and supply chain optimisation measures** implemented by the Group, despite an environment characterised by high volatility in the procurement of certain strategic components.

Operating costs in the first quarter of 2026 amounted to Euro 7.4 million, down from Euro 9.0 million in the first three months of 2025. The decrease is mainly attributable to the actions aimed at improving the efficiency of the operating structure and containing personnel costs. **Non-recurring costs** in the first three months of 2026 amounted to Euro 0.1 million, substantially stable compared with the same period of 2025, and relate to the Group's reorganisation activities.

Adjusted EBITDA as at 31 March 2026 amounted to Euro -1.6 million, compared with Euro -3.6 million in the same period of 2025. The significant improvement in Adjusted EBITDA reflects both volume growth and the effects of the efficiency improvement and cost containment measures. Including non-recurring costs, EBITDA for the first three months of 2026 amounted to Euro -1.8 million, compared with Euro -3.7 million in the first three months of 2025, representing an improvement of 52.8%.

EBIT, reflecting depreciation and amortisation charged to the income statement in the first three months of 2026, stood at Euro -2.8 million, compared with Euro -4.8 million in the first three months of 2025.

The **net result** for the period, amounting to Euro -2.6 million, reduced the first-quarter loss by 47.1% compared with Euro -5.0 million in the same period of 2025.

Financial statement and financial position for the period

As at 31 March 2026, the Group reported **net financial debt** of Euro 10.0 million, compared with Euro 16.8 million as at 31 December 2025. The reduction in net financial debt is mainly attributable to the effects of the capital increase completed in February 2026, partially offset by the increase in net working capital, substantially due to higher inventory levels.

The strengthening of the capital structure completed during the first quarter of 2026 enabled the Group to improve its financial structure in support of the execution of the Industrial Plan.

Net working capital in the first quarter of 2026 amounted to Euro 11.4 million, compared with Euro 9.7 million as at 31 December 2025. The change is mainly attributable to the variation in inventories, as well as to the collection and payment flow dynamics typically associated with the quarterly business trend.



Equity amounted to Euro 61.2 million, compared with Euro 52.7 million as at 31 December 2025.

Significant events occurring after 31 March 2026

On 29 April 2026, Eurotech announced the resolutions adopted by the Ordinary and Extraordinary Shareholders' Meeting concerning the approval of the 2025 Financial Statements, the renewal of the corporate bodies and the granting of a delegation to increase the share capital by up to a maximum of Euro 20 million, as well as the resolutions adopted by the newly appointed Board of Directors which, among other things, renewed the powers granted to CEO Massimo Milan.

Outlook and expected business development

The international macroeconomic and geopolitical environment continues to be characterised by volatility and uncertainty. Although these factors do not directly affect the Group's business, they may generate pressure on costs and on the availability of certain key components, also in relation to energy price trends and tensions in the memory and data storage device (SSD) market.

The Group continues to closely monitor the evolution of the scenario, adopting appropriate supply chain and procurement management actions aimed at mitigating potential operational impacts.

In light of the first-quarter results, the evolution of the order backlog and the improvement initiatives undertaken, Management confirms a progressive improvement in the Group's operating performance throughout 2026.

Conference call to present the consolidated results as at 31 March 2026

On 15 May 2026, at 14:30 CEST, Eurotech's management will hold a conference call to present the consolidated results for the period to the financial community and the press. It will be possible to participate in the conference call at the following link:

<https://teams.microsoft.com/meet/359284776431222?p=9WPsr6vSL8mrNalAqT>

This press release was published today on the Company's website www.eurotech.com (under the Investors / News section), as well as on the authorised storage mechanism "1Info", available at www.1info.it

Sandro Barazza, the Manager responsible for preparing the company's financial statements, certifies, in accordance with Article 154-bis (2) of the Consolidated Law on Finance, that the financial information contained in this press release is consistent with the company's documentary records, books and accounting records.



Eurotech

Eurotech is a multinational company that designs and develops edge computing platforms and systems, integrating hardware, software, AI, cybersecurity and services. Eurotech's solutions enable intelligent data processing close to operational infrastructures, supporting applications in industry, transportation, energy and other high-reliability environments. Eurotech collaborates with leading international technology partners, developing a global ecosystem for the implementation of integrated Edge AI and Internet of Things (IoT) projects and solutions. www.eurotech.com

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ANNEXES – ACCOUNTING SCHEDULES

CONSOLIDATED INCOME STATEMENT

(€ '000)	Notes	Q1 2026 (b)	of which non recurrent	%	Q1 2025 (a)	of which non recurrent	of which related parties	%	change (b-a) amount	%
Sales revenue	C	10,714		100.0%	8,283		-	100.0%	2,431	29.3%
Cost of material	D	(5,445)		-50.8%	(4,177)			-50.4%	1,268	30.4%
Gross profit		5,269		49.2%	4,106			49.6%	1,163	28.3%
Services costs	E	(2,554)	-	-23.8%	(3,023)		(152)	-36.5%	(469)	-15.5%
Lease & hire costs		(168)		-1.6%	(197)			-2.4%	(29)	-14.7%
Payroll costs	F	(4,565)	(136)	-42.6%	(5,578)	(107)		-67.3%	(1,013)	-18.2%
Other provisions and costs	G	(155)		-1.4%	(181)			-2.2%	(26)	-14.4%
Other revenues	H	416		3.9%	1,150			13.9%	(734)	-63.8%
EBITDA		(1,757)	(136)	-16.4%	(3,723)	(107)		-44.9%	1,966	52.8%
Depreciation & Amortization	I	(1,037)		-9.7%	(1,113)			-13.4%	(76)	-6.8%
Asset impairment	I	0		0.0%	0			0.0%	0	n/a
EBIT		(2,794)	(136)	-26.1%	(4,836)	(107)		-58.4%	2,042	42.2%
Finance expense	J	(436)		-4.1%	(501)			-6.0%	(65)	-13.0%
Finance income	J	401		3.7%	243			2.9%	158	65.0%
Profit before tax		(2,829)	(136)	-26.4%	(5,094)	(107)		-61.5%	2,265	44.5%
Income tax	K	192		1.8%	98			1.2%	(94)	-95.9%
Net profit (loss) of continuing operations before minority interest		(2,637)	(136)	-24.6%	(4,996)	(107)		-60.3%	2,359	47.2%
Minority interest	O	-		0.0%	-			0.0%	-	n/a
Group net profit (loss) for period	O	(2,637)	(136)	-24.6%	(4,996)	(107)		-60.3%	2,359	47.2%
Base earnings per share		(0.057)			(0.142)					
Diluted earnings per share		(0.057)			(0.142)					



REVENUES BY GEOGRAPHICAL AREA

(€' 000)					
	Q1 2026	%	Q1 2025	%	% change
BREAKDOWN BY GEOGRAPHIC AREA					
European Union	5,504	51.4%	4,030	48.7%	36.6%
United States	1,741	16.2%	541	6.5%	221.8%
Japan	3,393	31.7%	3,019	36.4%	12.4%
Other	76	0.7%	693	8.4%	-89.0%
TOTAL SALES AND SERVICE REVENUES	10,714	100.0%	8,283	100.0%	29.3%



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(€'000)	at March 31, 2026	of which related parties	at December 31, 2025	of which related parties
ASSETS				
Intangible assets	55,750		55,938	
Property, Plant and equipment	6,667		6,897	
Investments in affiliate companies	4		4	
Investments in other companies	140		137	
Deferred tax assets	2,127		1,973	
Other non-current assets	416		416	
Total non-current assets	65,104		65,365	
Inventories	15,843		11,918	
Trade receivables	11,796		13,929	
Income tax receivables	1,085		568	
Other current assets	1,886		1,361	
Other current financial assets	17		17	
Derivative instruments	2		4	
Cash & cash equivalents	10,466		6,455	
Total current assets	41,095		34,252	
Total assets	106,199		99,617	
LIABILITIES AND EQUITY				
Share capital	14,906		9,657	
Share premium reserve	150,363		138,122	
Other reserves	(104,025)		(95,064)	
Group shareholders' equity	61,244		52,715	
Equity attributable to minority interest	-		-	
Total shareholders' equity	61,244		52,715	
Medium-/long-term borrowing	11,623		11,574	
Employee benefit obligations	1,804		1,938	
Deferred tax liabilities	2,870		2,865	
Other non-current liabilities	779		775	
Total non-current liabilities	17,076		17,152	
Trade payables	10,985		9,384	
Trade payables from affiliates companies	200	200	209	429
Short-term borrowing	8,748		11,601	
Income tax liabilities	656		879	
Other current liabilities	7,189		7,576	
Business combination liabilities	101		101	
Total current liabilities	27,879		29,750	
Total liabilities	44,955		46,902	
Total liabilities and equity	106,199		99,617	



STATEMENT OF CHANGES IN EQUITY

(€'000)	Share capital	Legal reserve	Share premium reserve	Conversion reserve	Other reserves	Cash flow hedge reserve	Actuarial gains/(losses) on defined benefit plans reserve	Exchange rate differences reserve	Treasury shares	Profit (loss) for period	Group shareholders' equity	Equity attributable to Minority interest	Total shareholders' equity
Balance as at December 31, 2025	9,657	1,776	138,122	(5,250)	(83,250)	4	(333)	1,829	(568)	(9,272)	52,715	-	52,715
2025 Result allocation	-	-	-	-	(9,272)	-	-	-	-	9,272	-	-	-
Profit (loss) as at March 31, 2026	-	-	-	-	-	-	-	-	-	(2,637)	(2,637)	-	(2,637)
<i>Comprehensive other profit (loss):</i>													
- Hedge transactions	-	-	-	-	-	(2)	-	-	-	-	(2)	-	(2)
- Actuarial gains/(losses) on defined benefit plans for employees	-	-	-	-	-	-	-	-	-	-	-	-	-
- Foreign balance sheets conversion difference	-	-	-	(447)	-	-	-	-	-	-	(447)	-	(447)
- Exchange differences on equity investments in foreign companies	-	-	-	-	-	-	-	465	-	-	465	-	465
Total Comprehensive result	-	-	-	(447)	-	(2)	-	465	-	(2,637)	(2,621)	-	(2,621)
Performance Share Plan	-	-	-	-	-	-	-	-	264	-	264	-	264
Buyback of Treasury stock	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase of capital	5,249	-	12,241	-	(8,604)	-	-	-	-	-	8,886	-	8,886
Future capital increase payment	-	-	-	-	2,000	-	-	-	-	-	2,000	-	2,000
Balance as at March 31, 2026	14,906	1,776	150,363	(5,697)	(99,126)	2	(333)	2,294	(304)	(2,637)	61,244	-	61,244

CONDENSED STATEMENT OF CASH FLOWS

(€'000)		at March 31, 2026	at December 31, 2025	at March 31, 2025
Cash flow generated (used) in operations	A	(2,621)	205	564
Cash flow generated (used) in investment activities	B	(441)	(2,122)	(1,019)
Cash flow generated (absorbed) by financial assets	C	7,298	2,780	(402)
Net foreign exchange difference	D	(225)	(578)	(81)
Increases (decreases) in cash & cash equivalents	E=A+B+C+D	4,011	285	(938)
Opening amount in cash & cash equivalents		6,455	6,170	6,170
Cash & cash equivalents at end of period		10,466	6,455	5,232



NET FINANCIAL POSITION

(€'000)		at March 31, 2026	at December 31, 2025	at March 31, 2025
Cash	A	10,466	6,455	5,232
Cash equivalents	B	-	-	-
Other current financial assets	C	19	21	134
Cash equivalent	D=A+B+C	10,485	6,476	5,366
Current financial debt	E	2,748	3,934	6,808
Current portion of non-current financial debt	F	6,000	7,667	1,089
Other current financial liabilities	G	101	101	115
Short-term financial position	H=E+F+G	8,849	11,702	8,012
Short-term net financial position	I=H-D	(1,636)	5,226	2,646
Non current financial debt	J	11,623	11,574	16,033
Debt instrument	K	-	-	-
Medium-/long-term net financial position	M=J+K+L	11,623	11,574	16,033
(NET FINANCIAL POSITION) NET DEBT ESMA	N=I+M	9,987	16,800	18,679

NET WORKING CAPITAL

(€'000)	at March 31, 2026 (b)	at December 31, 2025 (a)	at March 31, 2025	Changes (b-a)
Inventories	15,843	11,918	18,336	3,925
Trade receivables	11,796	13,929	7,645	(2,133)
Income tax receivables	1,085	568	1,538	517
Other current assets	1,886	1,361	1,924	525
Current assets	30,610	27,776	29,443	2,834
Trade payables	(10,985)	(9,384)	(9,693)	(1,601)
Trade payables from affiliates companies	(200)	(209)	(429)	9
Income tax liabilities	(656)	(879)	(906)	223
Other current liabilities	(7,189)	(7,576)	(7,965)	387
Current liabilities	(19,030)	(18,048)	(18,993)	(982)
Net working capital	11,580	9,728	10,450	1,852

